

Affordable Housing Committee

May 28, 2019 2:30 p.m. 200 College Street Ground Floor Conference Room



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Agenda

- Call to Order & Welcome
- Buncombe County HOME Match Funding Options
- Homeward Bound Asheville-Buncombe House Project Overview
- AAHH Old Haywood Road Phase I Funding Request
- Affordable Housing Subcommittee FY 2020 AHSP Budget Recommendation
- Announcements
- Public Comment
- Adjourn



Public Comment

Public Comment will be taken at the end of the meeting



Please Sign-in now on the Sign-In Sheet if you wish to make public comment



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HOME Awards FY 2019-2020

Funds Available: \$1,144,453 Funds Requested: \$2,786,000 BC Funds Awarded: \$312,092 BC Funds Requested: \$756,000 Total Projects Funded: 6 Total Projects Considered: 13

| Agency | Project Type | Project Requested | | ested Final Award | | Awarded (%) | Jurisdiction | |
|---------------------------------------|--------------------------------|------------------------------------|----|-------------------|-----|-------------|--------------|-----------------------|
| | , ,, | | | | FII | | | |
| Workforce Homestead, Inc. | Construction Multifamily Units | Jasper | \$ | 400,000 | \$ | 312,092 | 78.02% | Buncombe (Swannanoa) |
| Mountain Housing Opportunities | Rehabilitation | Unsafe Home Replacement (Pilot | \$ | 156,000 | \$ | | 0.00% | Buncombe |
| Asheville Area Habitat for Humanity | Downpayment Assistance | Brevard Road | \$ | 100,000 | Ş | | 0.00% | Buncombe |
| Vision Property LLC | Construction Rental Units | Renison Heights Tiny Rentals | \$ | 80,000 | \$ | | 0.00% | Buncombe |
| Vision Property LLC | Construction Rental Units | Renison Heights Garage Apartment 1 | \$ | 20,000 | \$ | | 0.00% | Buncombe |
| Housing Authority of the City of | Tenant-Based Rental | Resident Mobility | \$ | 75,000 | \$ | | 0.00% | Buncombe (Asheville) |
| Homeward Bound | Rehabilitation | 296 Short Michigan PSH | \$ | 330,000 | \$ | 89,153 | 27.02% | Asheville |
| Asheville Area Habitat for Humanity | Downpayment Assistance | Old Haywood Road Phase I | \$ | 300,000 | \$ | | 0.00% | Asheville |
| Homeward Bound | Tenant-Based Rental | HOME-Diversion | \$ | 35,000 | \$ | 20,000 | 57.14% | Asheville |
| Housing Assistance Corporation (CHDO) | Construction Multifamily Units | Seven Pines Apartments | \$ | 350,000 | \$ | 184,373 | 52.68% | Transylvania |
| Workforce Homestead, Inc. | Construction Multifamily Units | Falling Waters | \$ | 350,000 | \$ | 283,595 | 81.03% | Brevard/ Transylvania |
| WDT Development | Construction Multifamily Units | The Village at Mills River | \$ | 320,000 | \$ | 255,240 | 79.76% | Henderson |
| Henderson County Habitat for Humanity | Construction Single Family | Dodd Meadows Phase 6 | \$ | 270,000 | \$ | | 0.00% | Henderson |
| | Total | | \$ | 2,786,000 | \$ | 1,144,453 | 41.08% | |

HOME Program Match Consideration

Buncombe County HOME Program Match Budget = \$123,214

- \$75,000 (FY 2020 Budget Request)
- \$48,214 (Prior Year Program Income & Unused HOME Program Match)

Match Can Be Applied to:

- Workforce Homestead, Inc. (Jasper)*
- MHO (Unsafe Home Replacement)
- AAHH (Brevard Road)
- Vision Property LLC (Renison Heights Tiny Rentals)
- Vision Property LLC (Renison Heights Garage Apartment 1)

*This project was awarded \$312,092 of \$400,000 requested HOME Program Funds.



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HOME Program Match Consideration

Prioritizing Match: Staff Recommended Criteria

- HOME Program Project (Full)
- HOME Program Project (Partial)
- Tax Credit Project (Pending Award)
- Multifamily Rental Construction Project
- Homeownership Construction Project
- Home Rehabilitation Project
- Project Not Eligible for AHSP Program Funds
- More than One (1) Project Type (Multifamily/Homeownership/Rehabilitation)



HOME Program Match Consideration Option 1

\$87,908 to Workforce Homestead, Inc. Project; \$35,306 to AAHH Project

- HOME Program Project (Full) ✓
- HOME Program Project (Partial) ✓
- Tax Credit Project (Pending Award) ✓
- Multifamily Rental Construction Project ✓
- Homeownership Construction Project √
- Home Rehabilitation Project
- Project Not Eligible for AHSP Program Funds
- More than One (1) Project Type (Multifamily/Homeownership/Rehabilitation) ✓

Total Units Supported: 23



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HOME Program Match Consideration Option 2

\$19,214 to Workforce Homestead, Inc. Project; \$104,000 to MHO Project

- HOME Program Project (Full)
- HOME Program Project (Partial) ✓
- Tax Credit Project (Pending Award) ✓
- Multifamily Rental Construction Project ✓
- Homeownership Construction Project
- Home Rehabilitation Project ✓
- Project Not Eligible for AHSP Program Funds ✓
- More than One (1) Project Type (Multifamily/Homeownership/Rehabilitation) ✓

Total Units Supported: 7





Asheville Buncombe House May 28, 2019



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Homeward Bound

- 32-year history of serving people experiencing homelessness in Buncombe County
- Funded partner of Buncombe County via Behavioral Health contracts
- Transitioned from *managing* homelessness to *ending* homelessness in 2006, using the Housing First model
- Match level of housing service to level of housing need
- 2,038 people housed since 2006: 89% success



89% isn't good enough.

- Housing market tightening as population acuity increasing
- Needed new type of housing intervention for the 11%: generally evicted for visitors and damage
- Partnered with the Housing Authority and Buncombe County to create The Woodfin Apartments April 1, 2016



The Woodfin



18 units (mix of efficiencies/1-BRs)

Model:

- Master lease: screen in/prevent eviction
- On-site case management
- 24/7 support staff/access control

Target population:

- Formerly chronically homeless people with multiple evictions in HB's programs
- People with highest barriers to housing stability: severe and persistent mental illness, substance use, chronic health conditions (e.g. HIV/AIDS, Hep C, TBI), significant criminal justice involvement, longest histories of homelessness



The Woodfin: Outcomes

100% housing retention rate: 0 returns to homelessness

- 26 clients served:
 - o 4 deceased
 - o 2 moved to long-term care
 - o 1 moved out of area
 - o 1 moved to scattered site unit
- 65% reduction in arrests
 - o Decreases BCDF use
 - o Change in Familiar Faces status





Building on The Woodfin's Success

- The Woodfin works: we need more.
 - About 3,000 unduplicated people homeless annually; 500+ on any given night
 - Most people self-resolve; some need assistance; about 200 are chronically homeless (homeless at least 12 months)
 - A subset of chronically homeless people need specialized supportive housing, like the Woodfin.
- We recognize that we need to be the solution for the highest needs' people in the community.
- Best practice: many other communities have had success with this kind of dedicated housing (e.g. Moore Place in Charlotte).



Vision: Asheville-Buncombe House

- 80 efficiency units
- 24/7 support staff/access control
- Permanently affordable
- On-site case management
- Near transit, groceries, and basic amenities

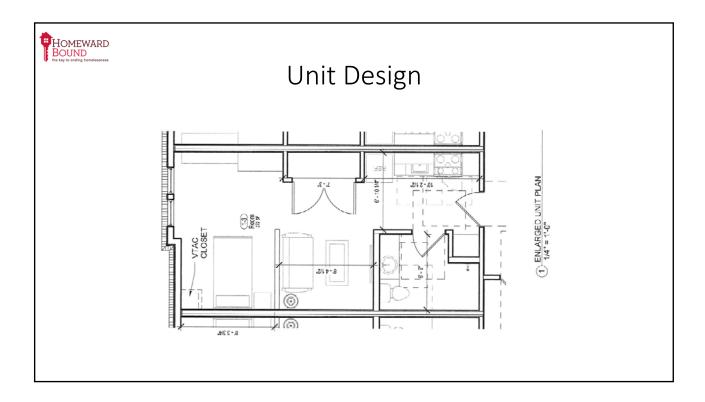


- On-site space for programming (e.g. health fairs, resident socials) and community partner space (e.g. ACTT, Steady Collective, healthcare services, SNAP)
- Person-centered services focused on harm reduction and housing stabilization



Target Population

- Chronically homeless individuals
- Most vulnerable/highest level of need
- Longest histories of homelessness
- Behavioral health diagnoses (severe and persistent mental illness, substance use)
- Critical physical health issues
- Extensive criminal justice involvement
- Primarily local residents with average of 13+ years in Buncombe County
- <30% AMI





Project Team

Housing Development Committee

- Brian Methvin, HB Board of Directors
- Vann Vogel, HB Board of Directors
- Angie Cullen, HB Board of Directors; Nest Realty
- Joel Storrow, McGill and Associates
- Henry Watts, Beverly Grant (retired)
- Erik Rowen, McKibbon Hospitality
- Greg Angelo, Randall Commercial Group

Rowhouse Architects

Staff

- Meredith Switzer, Executive Director
- Emily Ball, Senior Program Director



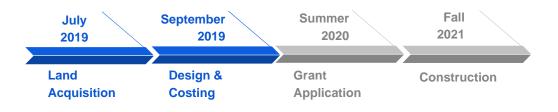
Potential Impact

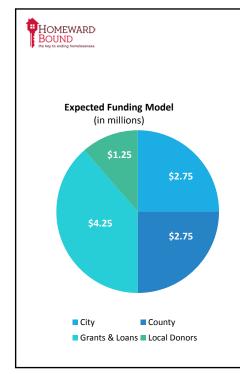
- Significant cost savings across sectors: reduced criminal justice involvement, decreased use of health and human services and emergency services
- Increased stock of permanently affordable housing targeting the lowest AMI with the most barriers to accessing and maintaining housing
- Stability and recovery for our community's most vulnerable residents
- This housing creates the possibility of ending chronic homelessness in Buncombe County



Status

- Currently evaluating multiple viable sites; expect to close on land purchase by mid-summer
- Site selection will enable us to complete the building design and develop a construction cost estimate.
- Grant applications can begin once building costs are defined and local government support secured.





Projected Cost

- Preliminary estimate: \$11M construction + \$500K maintenance endowment
- A funding model used in other communities is for local governments to fund approximately half of project costs. This level of support enables Homeward Bound to attract grants and low-interest financing from NCHFA, Federal Home Loan Bank, banks, federal HOME funds, and other sources.
- We will also conduct a private capital campaign and have already secured a signature capital commitment of \$500,000 from a local donor.
- Goal: minimal capital debt at occupancy
- Operations primarily funded by project-based Housing Choice Vouchers



Funding Request

- Projecting request of \$2.75M capital grant
- Projecting full construction and operating pro formas complete fall 2019
- Seeking commitment to the project now, with funding to begin in FY 20-21 which strengthens our grant applications to NCHFA, FHLB, HUD, and corporate foundations

Old Haywood Road Neighborhood Loan Terms

Old Haywood Road Neighborhood Phase I Loan Term Considerations

| Terms | 1 | 2019 AHSP Contract | FY 2020 Pending Request | 1 | ombined FY 2019 AHSP Contract + Pending Request | AHSP Standard |
|---|----|-----------------------|-------------------------------|----|---|------------------|
| Interest Rate | | 2.00% | 2.00% | | 2.00% | 2.00% |
| Repayment Period (Years) | | 4 | 5 | | 5 | 5 |
| Disbursement Schedule (FY) | | 2019 | 2020 | | 2019-2020 | |
| Units Supported | | 24 | 38 | | 38 | |
| Construction Loan | \$ | 160,800 | \$ 766,656 | \$ | 927,456 | 15 |
| Construction Loan Per Unit (Average) | \$ | 6,700 | \$ 20,175 | \$ | 24,407 | \$25,000 Maximum |
| Downpayment Assistance Loan | \$ | 79,200 | \$ 633,344 | \$ | 712,544 | |
| Downpayment Assistance Per Unit (Average) | \$ | 3,300 | \$ 16,667 | \$ | 18,751 | \$20,000 Maximum |
| Total Loan | \$ | 240,000 | \$ 1,400,000 | \$ | 1,640,000 | |
| Annual Repayment (Average) | \$ | 41,455 | \$ 163,015 | \$ | 196,179 | |
| Principal Repayment (Total) | \$ | 160,800 | \$ 766,656 | \$ | 927,456 | |
| Estimated Interest Payments (Total) | \$ | 5,019 | \$ 48,420 | \$ | 53,439 | |
| Total Repayment | \$ | 165,819 | \$ 815,076 | \$ | 980,895 | |
| Program Income Year 1 | \$ | 77,200 | \$ 217,504 | \$ | 294,705 | |
| Program Income Year 2 | \$ | 81,902 | \$ 229,545 | \$ | 311,447 | |
| Program Income Year 3 | \$ | 6,716 | \$ 294,373 | \$ | 301,089 | |
| Program Income Year 4 | \$ | | \$ 73,653 | \$ | 73,653 | |
| Program Income Year 5-30 | \$ | | \$ - | \$ | + | |
| Total Program Income | \$ | 165,819 | \$ 815,075 | \$ | 980,894 | |



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FY2019 Commitments: \$5,654,395

| General Fund Budget | Budget | Budget |
|---|------------------------------|-------------|
| Affordable Housing Services Program | Planning & Development | \$488,145 |
| Manufactured Home Removal Program | Planning & Development | \$49,250 |
| HOME Matching Funds | Planning & Development | \$75,000 |
| A Hope Day Center Program Support | Behavioral Health | \$130,000 |
| Project Rebound Funds | Behavioral Health | \$50,000 |
| City of Asheville Homeless Initiative Funds | Behavioral Health | \$32,000 |
| Strategic Partnership Grant Funds (Housing) | Strategic Partnership Grants | \$180,000 |
| | | \$1,004,395 |

| Prior Fund Balance Appropriation | | Budget |
|--|-----------------------|-------------|
| MHO Eagle Market Street Grant | Special Programs Fund | \$2,000,000 |
| Housing Authority/MHO Lee Walker Heights Grant | Special Programs Fund | \$2,500,000 |
| | | \$4,500,000 |

| Program Income Re-investment in AHSP | | Budget |
|--|------------------------|-----------|
| Homeownership Unit Construction Loans/Downpayment Assistance Loans | Planning & Development | \$108,469 |
| Rental Unit Construction Loans | Planning & Development | \$41,531 |
| | | \$150,000 |

FY2020 Commitments/Requests: \$3,812,000

| General Fund Budget | Budget | Request |
|---|------------------------|-------------|
| Affordable Housing Services Program (\$581,795 recurring, \$768,955 additional) | Planning & Development | \$1,350,750 |
| Manufactured Home Removal Program | Planning & Development | \$49,250 |
| HOME Matching Funds | Planning & Development | \$75,000 |
| MHO East Haven Apartments Loan | Special Programs Fund | \$925,000 |
| A Hope Day Center Program Support | Behavioral Health | \$130,000 |
| Project Rebound Funds | Behavioral Health | \$50,000 |
| City of Asheville Homeless Initiative Funds | Behavioral Health | \$32,000 |
| | | 2,612,000 |

| Prior Fund Balance Appropriation | | Budget |
|--|-----------------------|-------------|
| Housing Authority/MHO Lee Walker Heights Grant | Special Programs Fund | \$1,200,000 |
| | | \$1,200,000 |

| Program Income Re-investment in AHSP | | Scheduled |
|--|------------------------|-----------|
| Homeownership Unit Construction Loans/Downpayment Assistance Loans | Planning & Development | TBD |
| Rental Unit Construction Loans | Planning & Development | \$44,531 |
| | · | \$44,531 |

Future Agenda Items





Announcements



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Public Comment



Adjourn



Next Meeting:

